



**TaxAid**

# CONFERENCE

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## Planning for Change

Speakers:

**Antonio Zagara**

**Robert Devaney**

**John Cassidy**

**Marion Hodgkiss**

**Paula Tallon**



**FRIDAY 4TH NOVEMBER 2011**

**The Royal Institute of  
British Architects,  
66 Portland Place,  
London W1B 1AD**

# TaxAidCONFERENCE: Planning for Change

Ministers wanted alignment and modernisation of HMRC's powers and practice. There had not been any review since Keith 25 years ago so there was a perceived need for behavioural change. The policy intention promotes a new approach that explicitly accepts that people make mistakes; understands that taking care depends on each taxpayer's individual abilities; seeks to bring people back into compliance; but comes down harder on those who deliberately evade their responsibilities. But how is it impacting on individual taxpayers and practitioners?

The afternoon conference follows this appraisal with the changes tax advisers need to be aware of for their SME clients in order to plan for the future while minimising risk.



# Speakers

## Antonio Zagara

**HMRC Powers team, Central Policy.**

Tony is tasked with reminding the audience why HMRC did all this. The intention remains to change behaviour within and beyond HMRC which, along with the flexibility provided by the new regimes, is a major contributor to HMRC's emerging strategy.

## Robert Devaney

**Self Assessment Communications and Stakeholder Lead, HMRC.**

Robert will take up HMRC's presentation from the self-assessment perspective.

## John Cassidy

**John is the head of tax investigation and dispute resolution at PKF.**

John's work covers offshore evasion, lengthy fraud investigations carried out by the HMRC's specialist units, disputes with HMRC (or between taxpayers), professional negligence claims relating to tax and detailed self assessment enquiries into companies and individuals.

## Marion Hodgkiss

**Lecturer at Kaplan Professional.**

Marion has been Branch Chairman for the Merseyside CIOT, and a member of the Council of the ICAEW. Marion works closely with clients to develop and deliver in-house tax courses to meet their particular training and business needs.

## Paula Tallon

**Managing Director of Gabelle LLP.**

She is a Chartered Accountant and a Chartered Tax Adviser and has spent 17 years advising on tax. She has been referred to as an agony aunt for accountants and is always happy to discuss a tax problem and has particular expertise in relation to owner managed businesses.



# Morning

**8.50am: Registration**

**9:30am: Antonio Zagara HMRC: SO WHAT'S CHANGED?**

- New ways of working – where does the enquiry fit now there are campaigns, compliance checks, etc?
- Impact of new penalties – one of the major drivers for behavioural change
- Some early results and pointers for the future

**Robert Devaney HMRC: AND WHERE WE ARE WITH SELF-ASSESSMENT**

- For ITSA what precisely are the new penalties?
- What differences will agents see from November 2011 onwards?
- Publicising the new penalties
- Support for agents, other intermediaries and taxpayers

**11.00am: Coffee Break**

**11.30am: John Cassidy: WHAT IS REALLY GOING ON?**

- Is there a different mindset?
- What is the impact of the new regime?
- And of the campaigns?

**1.00pm: Finish**

# Afternoon

This part of the day is aimed at general practitioners who advise their clients operating in the SME market.

**1.30pm: Registration**

**2:00pm: Marion Hodgkiss & Paula Tallon: TAX ISSUES FOR THE OWNER MANAGED BUSINESS**

- Structuring the business
- Comparison of the unincorporated business, LLPs, companies and hybrids
- FA 2011 changes impacting on the OMB
- New associated company rules
- ESC C16 and the informal winding-up of a company
- Capital expenditure – dates are critical and should we consider leasing?
- New rules impacting on the CGT aspects of share disposals within a group of companies
- Disguised remuneration and the pitfalls for the unsuspecting smaller business

**3.00pm: Coffee Break**

**3.30pm: Paula Tallon continues**

**4.30pm: Finish**

# Registration Form

Title & Surname: \_\_\_\_\_

First Name/Initial: \_\_\_\_\_

Name of Firm: \_\_\_\_\_

\_\_\_\_\_

Address: \_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

Postcode: \_\_\_\_\_

Tel: \_\_\_\_\_

Email: \_\_\_\_\_

## CONFERENCE FEES:

**Morning Conference Fee:** £180 inc. VAT  
(Book before 17th October 2011, £168 inc. VAT) £ \_\_\_\_\_

**Afternoon Conference Fee:** £180 (inc. VAT)  
(Book before 17th October 2011, £168 inc. VAT) £ \_\_\_\_\_

**Full Day Conference Fee:** £260 inc. VAT  
A traditional sandwich lunch will be included.  
(Book before 17th October 2011, £240 inc. VAT) £ \_\_\_\_\_

**Previous Conference Notes:** £35 inc. P&P £ \_\_\_\_\_

**Donation to TaxAid's work.**  
Any amount is gratefully received. £ \_\_\_\_\_

Please send the completed form with  
a cheque payable to "TaxAid" for: TOTAL £ \_\_\_\_\_

## Postal Address

**TaxAid (Conference  
Department),  
Room 304,  
Linton House,  
164-180 Union Street,  
London, SE1 0LH**

Contact **Karen Clark**  
(Conference Manager)  
on **020 7803 4950** if you  
wish to pay by credit  
card, or email  
**karen@taxaid.org.uk**  
if you wish to pay  
using BACS.



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## Cancellations

Refunds, less an administrative charge of £25, will be made for cancellations, received in writing, before 24 October 2011. Substitutions may be made at any time. Joining instructions and invoices will be forwarded to all delegates. TaxAid reserves the right to make changes to the programme, speakers, venue or timings, should the need arise.

## CPD

Attendance at the conference may constitute a commitment of 6 hours (full day conference) or 3 hours (half day conference) of structured CPD commitment for a member of the CIOT or ICAEW.

## Previous Conference Notes

### Tax Planning for Retirement

8th July 2011 • £35 (inc. p&p)

David Kilshaw, Katy Shaw and Andrew Meeson

- Planning techniques for IHT and Trusts
- Private Pension Planning

For further information, see our website at [www.taxaid.org.uk](http://www.taxaid.org.uk), email [notes@taxaid.org.uk](mailto:notes@taxaid.org.uk) or telephone **020 7803 4950**.

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